

# FERRIS STATE UNIVERSITY

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FERRIS FORWARD

2020-21 Final General Fund Budget Recommendation

October 2020



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COVID-19

*Please note that throughout this document tables may not total exactly due to rounding.*

## **FY 2020-21 General Fund Operating Budget – Final Recommendation**

October 2020

The development of the fiscal year 2020-2021 general fund operating budget has been a planning challenge on a number of fronts. In March, the COVID-19 pandemic mandated an unprecedented federal and statewide shutdown. Instruction in schools and universities moved entirely to on-line learning, requiring a significant effort to provide the technology and instructional support necessary to support this delivery mode. Families found themselves out of work and staying at home, creating new challenges for them as well. This resulted in much uncertainty surrounding future college enrollment.

In March and April, the federal government passed four stimulus packages designed to help families, small businesses, and state and local governments through the pandemic crisis. The Federal CARES Act funding provided emergency assistance to students who found themselves without a job to support their education. It provided unemployment assistance for families out of work and assistance to states to help fight the COVID-19 virus.

States found themselves with significant revenue shortfalls as businesses were closed and taxpayers were out of work. State funds were shifted to support the critical needs to fight the virus. This resulted in an almost \$3 billion state budget shortfall for fiscal year 2019-20 and an early \$3 billion shortfall estimate for fiscal year 2020-21. Revisions needed for the FY20 budget were not approved until July, after the University's fiscal year has ended. For Michigan public universities, previous FY20 budget allocations were cut by 11 percent, then backfilled with one-time federal stimulus dollars. While CARES dollars were intended to cover these reductions, restrictions on the use of these funds have created a challenge in identify matching expenses to alleviate the FY20 funding deficit. The University has until December 31, 2020 to complete this process and will do so.

During spring semester, the University instituted reduction planning to address the financial challenges of enrollment declines and a possible reduction in state support. With continued uncertainty about both state funding and student enrollment, the Board of Trustees approved a continuation of the FY 2019-20 budget in June. With approval of a state budget by the legislature and Governor Whitmer on September 30, 2020 it is now possible to present a final budget for Board of Trustee consideration.

Reductions reflected in this general fund budget recommendation total \$14.7 million, and an additional \$5.6 million of reductions in housing/dining were incorporated within that budget when approved in June. These combined reductions of \$20.3 million include the elimination of 135 budgeted positions at the University - 118 within the general fund and 17 within housing/dining. The reductions to date support a balanced budget.

## **FY 2020-21 General Fund Revenues**

Tuition and state appropriations combine to provide the resources to support University general fund operating costs.

### **State Appropriation**

In May, estimates suggested a FY2019-20 State shortfall of \$3 billion. In late July, based on the May revenue estimates, the State reduced appropriations to many budget areas, including higher education. The higher education budget was cut by \$163.7 million of which \$6.2 million was for Ferris State - an 11 percent funding reduction. The State backfilled that base amount with one-time CARES funds, which have a more restrictive use than do state-appropriated funds. That action, taken after our fiscal year had ended, resulted in a general fund budget deficit for fiscal year 2019-20.

The August revenue estimates reflected a \$972.6M (4.1%) decline in general fund/general purpose and school aid fund revenue for fiscal year 2020-21. This is far less than the up to \$3 billion shortfall projected earlier.

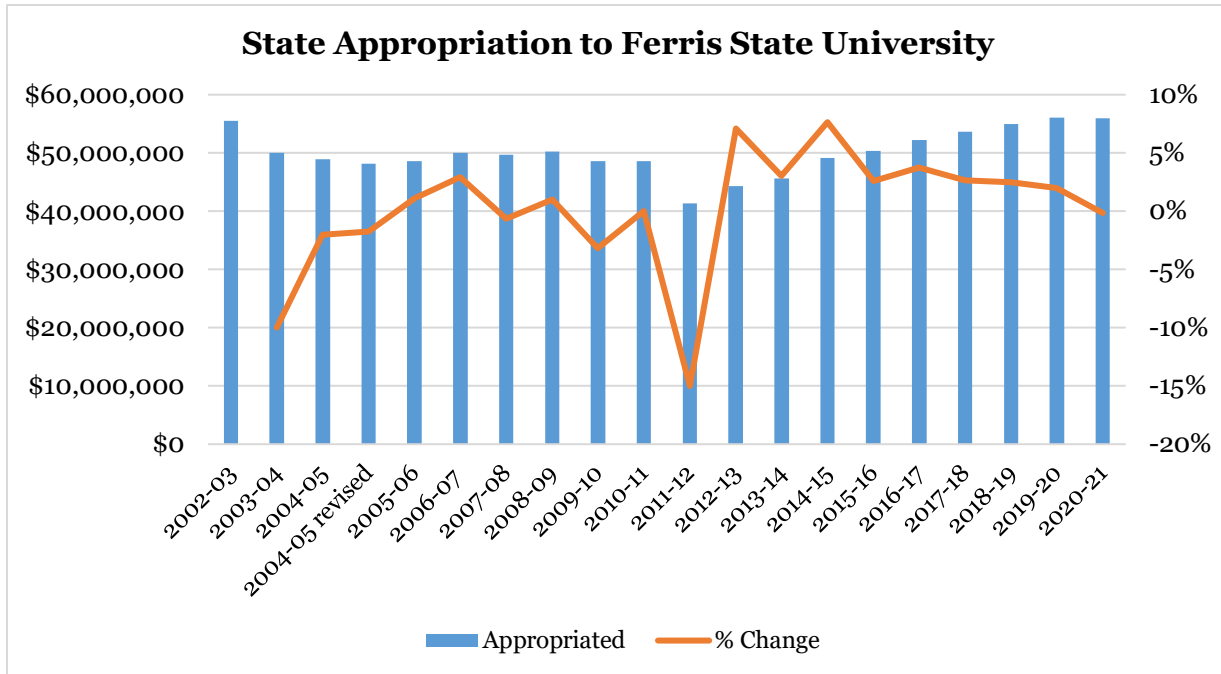
This past week the legislature passed a budget based on an agreement reached between the Governor and Republican leadership. For higher education this is essentially the same as the originally approved budget for 2019-2020, restoring the 11% reduction in the 2019-20 budget approved in July. This budget includes full support for Tuition Incentive Program (TIP) students and continues full support for the Indian Tuition Waiver which was approved last year. The Indian Tuition Waiver funding is adjusted based on enrollment. For Ferris this is a reduction of \$98,500.

FY20 Ferris appropriation	\$56,032,800
FY21 appropriation	\$55,934,300

The restoration of state funding to initial FY20 levels is welcome relief from the State of Michigan. As the COVID-19 pandemic continues this remains a time of significant uncertainty for public higher education, with considerable volatility in student persistence, enrollment patterns, and auxiliary operations. Additionally there remain concerns of a possible financial downturn during the next year, or after the pandemic, creating much uncertainty about what the path for economic recovery may be.

### **State Support for Higher Education History**

In FY 2003 Ferris' state appropriation was \$55 million. A 10 percent reduction for 2003-04 was followed by a 2 percent cut the following year. Between 2005 and 2011, state appropriations to Ferris were relatively flat. In 2011-12, a 15 percent reduction left Ferris' state funding level at just over \$40 million. Since 2012, with the implementation of the state performance funding model and an improving state economy, Ferris experienced steady appropriation growth through fiscal year 2020.



What this information reflects is a continued lack of investment by the State of Michigan in its public universities. With no state plan to invest in higher education, Michigan universities will have to rely on students to support their education to an ever-increasing extent.

Tuition supports over 70 percent of the University general fund budget. Even before the pandemic, enrollment in universities has been declining due to fewer graduating high school seniors. As experienced throughout the nation, fewer students enrolled in college this fall due in part to safety concerns related to the pandemic, and family economics due to employment challenges. It is too early to know what impact this year's events will have on higher education in the future.

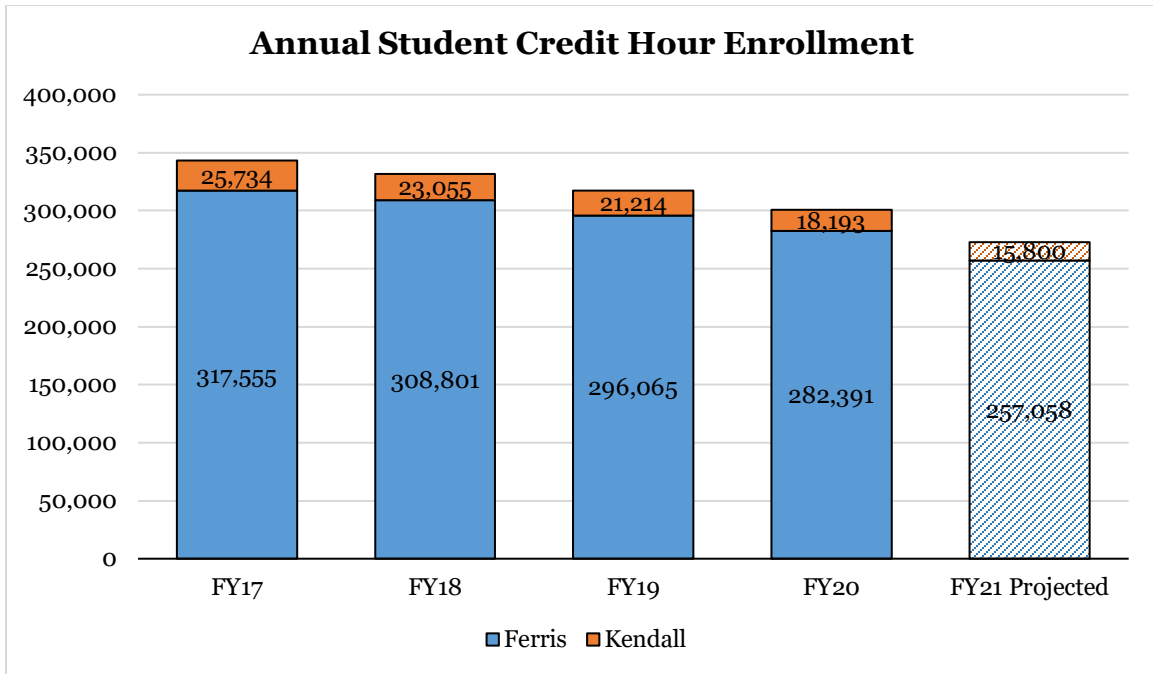
### Enrollment

Actual fall enrollment totals 11,165, a decline of 1,307 students, or 10.5 percent. Student credit hours for fall are down 8.8 percent. That enrollment level, projected over the fiscal year, results in an estimated 272,858 student credit hours for fiscal year 2020-21. That is a decline of 9.2 percent.

### Student Credit Hour Enrollment

	FY20 SCH	FY21 SCH (Proj.)	Change
Ferris	282,412	257,058	-25,354
Kendall	<u>18,172</u>	<u>15,800</u>	<u>-2,372</u>
University	300,584	272,858	-27,726

It is too early to understand what impact the pandemic will have on spring enrollment. The above projection reflects the historical enrollment change from fall to spring semester.



### Tuition and Fees Revenue

In May, the Board approved an average 3.40 percent undergraduate tuition increase - 2.78 percent for lower division, and 3.98 percent for upper division. Graduate tuition was increased at the same general 4 percent rate as for upper division undergraduate tuition. The approved FY21 tuition rates are appended.

The approved tuition rates, when applied to the 10.5 percent enrollment decline, result in a \$6.5 million revenue reduction from the FY20 approved budget.

### FY21 Tuition and Fees Revenues

Campus	FY20	FY21	Change
Ferris	\$132.1M	\$127.3M	-\$4.8M
Kendall	<u>\$15.3M</u>	<u>\$13.6M</u>	<u>-\$1.7M</u>
University	\$147.4M	\$140.9M	-\$6.5M

### FY21 Other Revenues

Other revenues are projected at \$2.4 million, a \$750k decrease from FY20. The decrease is the result of not assessing the on-line learning fee (\$410k), reduced parking revenues (\$377k), and a slight increase in other revenue.

Other Revenues	FY20	FY21	Change
Investment Income	\$1.2M	\$1.2M	\$0
Departmental Income	<u>\$1.9M</u>	<u>\$1.2M</u>	<u>-\$.7M</u>
Total Other Revenue	\$3.1M	\$2.4M	-\$.7M

Combined revenues for FY21 based upon the assumptions noted total \$193.7 million, \$12.9 million (-6.2%) less than the FY20 approved budget.

**FY21 Revenue Summary**

FY21 Revenues	FY20	FY21	Change
State Appropriation	\$56.0M	\$55.9M	-\$0.1M
Tuition and Fees	\$147.4M	\$140.9M	-\$6.5M
Other Revenue	<u>\$3.1M</u>	<u>\$2.4M</u>	<u>-\$.7M</u>
Total Revenues	\$206.5M	\$199.2M	-\$7.3M

**FY21 Preliminary General Fund Expense Budget**

The FY21 general fund budget recommendation supports compensation adjustments, scholarship cost increases, and fixed cost increases for utilities and debt service. In response to projected enrollment declines, \$14.7 million of base general fund budget reductions have been implemented to balance the budget.

**Fiscal 2020-21 General Fund Budget Reductions**

Positions Eliminated	FTE	Compensation
Administrative	51.0	\$5.34 M
Faculty	43.0	\$5.95 M
Clerical	13.0	\$1.15 M
AFSCME	10.5	\$ .88 M
Police	<u>1.0</u>	<u>\$ .04 M</u>
Position Reduction Total	118.5	\$13.36 M
Operating/other		<u>\$1.32 M</u>
Total Reductions	118.5	\$14.68 M

**Compensation**

The compensation budget reflects contractually mandated and inflationary salary and benefit increases applied after the above reductions have been implemented.

Category	FY20	FY21	Change
Salary	\$102.9M	\$94.4M	-\$8.5M
Benefit	<u>\$45.0M</u>	<u>\$41.2M</u>	<u>-\$3.8M</u>
Total	\$147.9M	\$135.6M	-\$12.3M

### Operating Expenses

The \$2.9 million operating increase is comprised of a \$2.4 million supply and expense increase supporting cost increases for property and liability insurances, allowance for bad debts on tuition, and support for strategic initiatives to grow enrollment; a \$259k increase for utilities, \$228k increase for debt service, and a \$15k reduction in equipment.

Category	FY20	FY21	Change
Supply and Expense	\$24.7M	\$27.1M	\$2.4M
Utilities	\$4.2M	\$4.4M	\$.3M
Debt Service	\$6.1M	\$6.3M	\$.2M
Equipment	<u>\$.3M</u>	<u>\$.3M</u>	<u>\$0M</u>
Total	\$35.3M	\$38.2M	\$2.9M

### Student Assistance

The student assistance budget supports cost increases for financial aid leveraging and inflation. The preliminary budget requires \$1.2 million of one-time support again this year. That one-time support will be provided from accrued interest earned on Ferris Futures funds, as well as one-time funds related to phase out of the Federal Perkins Loan program.

Category	FY20	FY21	Change
Total Funding	\$26.1M	\$26.6M	\$.5M
One-Time	<u>-\$1.0M</u>	<u>-\$1.2M</u>	<u>-\$.2M</u>
Base Funding	\$25.1M	\$25.4M	\$.4M

### FY21 Expense Summary

Category	FY20	FY21	Change
Compensation	\$147.9M	\$135.6M	-\$12.3M
Operating Support	\$35.3M	\$38.2M	\$2.9M
Student Assistance	\$25.1M	\$25.4M	\$.4M
Reductions	<u>-\$1.7M</u>	<u>\$0M</u>	<u>\$1.7M</u>
Total	\$206.5M	\$199.2M	-\$7.3M

### Net of Revenue and Expense

	FY20	FY21	Change
Total Revenue	\$206.5M	\$199.2M	-\$7.3M
Total Expense	\$206.5M	\$199.2M	-\$7.3M
Net	\$0M	\$0M	\$0M

The FY21 general fund budget recommendation is detailed in the following schedules.

**FY 2020-2021 General Fund Operating Budget Recommendation**

		FY20 Final	FY21 Final	Change from FY20 Approved	
Revenue				Amount	Percent
	State Appropriation	\$56,032,800	\$55,934,300	-\$98,500	-0.2%
	Tuition	\$146,850,460	\$140,531,555	-\$6,318,905	-4.3%
	Student Fees	\$542,597	\$364,256	-\$178,341	-32.9%
	Investment Income	\$1,200,000	\$1,200,000	\$0	0.0%
	Departmental Activities	\$1,913,125	\$1,162,623	-\$750,502	-39.2%
	<b>Total Revenue</b>	<b>\$206,538,982</b>	<b>\$199,192,734</b>	<b>-\$7,346,250</b>	<b>-3.6%</b>
<b>Expense</b>					
<b>Compensation</b>					
	Salaries	\$102,889,533	\$94,382,608	-\$8,506,925	-8.3%
	Benefits	\$45,024,732	\$41,200,539	-\$3,824,193	-8.5%
	<b>Total Compensation</b>	<b>\$147,914,265</b>	<b>\$135,583,147</b>	<b>-\$12,331,118</b>	<b>-8.3%</b>
<b>Operating Support</b>					
	Supply and Expense	\$24,724,102	\$27,106,133	\$2,382,031	9.6%
	Utilities	\$4,182,395	\$4,441,777	\$259,382	6.2%
	Debt Service	\$6,111,517	\$6,339,819	\$228,302	3.7%
	Equipment	\$301,110	\$285,324	-\$15,786	-5.2%
	<b>Total Operating Support</b>	<b>\$35,319,124</b>	<b>\$38,173,053</b>	<b>\$2,853,928</b>	<b>8.1%</b>
<b>Student Assistance</b>					
	<b>Total Funding</b>	<b>\$26,106,374</b>	<b>\$26,652,985</b>	<b>\$546,611</b>	<b>2.1%</b>
	One-Time Funding	-\$1,041,104	-\$1,216,451	-\$175,347	16.8%
	Base Funding	\$25,065,270	\$25,436,534	\$371,264	1.5%
	Reduction	-\$1,759,677	\$0	\$1,759,677	na
	<b>Total Expense</b>	<b>\$206,538,982</b>	<b>\$199,192,734</b>	<b>-\$7,346,249</b>	<b>-3.6%</b>
	<b>Net of Revenue/Expense</b>	<b>\$0</b>	<b>\$0</b>		



**Final FY2020-21 General Fund Operating Budget**

**By Campus**

	<b>Ferris</b>	<b>Kendall</b>	<b>Total</b>
<b>Revenue</b>			
State Appropriation	\$55,934,300		\$55,934,300
Tuition	\$127,302,534	\$13,229,021	\$140,531,555
Student Fees		\$364,256	\$364,256
Investment Income	\$1,200,000		\$1,200,000
Departmental Activities	\$1,087,000	\$75,623	\$1,162,623
<b>Total Revenue</b>	<b>\$185,523,834</b>	<b>\$13,668,900</b>	<b>\$199,192,734</b>
<b>Expense</b>			
<b>Compensation</b>			
Salaries	\$87,636,024	\$6,746,585	\$94,382,608
Benefits	\$38,836,889	\$2,363,650	\$41,200,539
<b>Total Compensation</b>	<b>\$126,472,913</b>	<b>\$9,110,234</b>	<b>\$135,583,147</b>
<b>Operating Support</b>			
Supply and Expense	\$26,656,952	\$449,181	\$27,106,133
Utilities	\$3,916,777	\$525,000	\$4,441,777
Debt Service	\$4,700,000	\$1,639,819	\$6,339,819
Equipment	\$285,324		\$285,324
<b>Total Operating Support</b>	<b>\$35,559,053</b>	<b>\$2,614,000</b>	<b>\$38,173,053</b>
<b>Student Assistance</b>			
Total Funding	\$24,708,319	\$1,944,666	\$26,652,985
One-Time Funding	-\$1,216,451		-\$1,216,451
Base General Funding	\$23,491,868	\$1,944,666	\$25,436,534
Budget Reduction	\$0	\$0	\$0
<b>Total Expense</b>	<b>\$185,523,834</b>	<b>\$13,668,900</b>	<b>\$199,192,734</b>
<b>Net of Revenue/Expense</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **APPENDICES**

Fiscal 2020-2021 Approved Tuition Rates

Routine Contracts

Student Fee List

## Fiscal 2020-21 Tuition Rate Recommendation

(as presented and approved by the Board June 17, 2020)

### Undergraduate

<i>U. S. and Canada</i>	Current	Proposed	Change	Percent
Lower Division	\$431	\$443	\$12	2.78%
Upper Division	\$452	\$470	\$18	3.98%
Undergraduate Average				3.40%
<i>International</i>				
Lower Division	\$696	\$715	\$19	2.73%
Upper Division	\$727	\$756	\$29	3.99%

### Graduate

U. S. and Canada	\$634	\$659	\$25	3.94%
International	\$951	\$989	\$38	4.00%

<b>Doctoral</b>	\$717	\$746	\$29	4.04%
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### First Professional

<i>Optometry</i>				
Continuing Student	\$775	\$806	\$31	4.00%
New Student	\$808	\$840	\$32	3.96%
<i>Pharmacy</i>				
Continuing Student	\$812	\$845	\$33	4.00%
New Student	\$834	\$867	\$33	3.96%

### Kendall

<i>Undergraduate Studio</i>				
U. S. and Canada	\$987	\$1,021	\$34	3.44%
International	\$1,574	\$1,628	\$54	3.43%
<i>Undergraduate Gen Ed</i>				
Lower Division	\$431	\$443	\$12	2.78%
Upper Division	\$452	\$470	\$18	3.98%
International Lower	\$696	\$715	\$19	2.73%
International Upper	\$727	\$756	\$29	3.99%
Graduate				
MFA/March	\$1,079	\$1,122	\$43	3.99%
MBA	\$636	\$659	\$23	3.62%
<b>Dual Enrollment</b>	\$274	\$282	\$8	2.92%
<b>Dual Kendall Studio</b>	\$290	\$298	\$8	2.76%
<b>Concurrent</b>	\$137	\$141	\$4	2.92%

# FERRIS STATE UNIVERSITY

FERRIS FORWARD

Contracts under \$50,000 no longer need to be included on the Routine Contract List. The contracts that are very close to the \$50,000 will

## Routine Contract Approvals – 2020-2021

The recommended GF operating budget supports a number of routine annual contract renewals. No additional Board action is required for these items.

Recurring Contract	Current Provider	FY2019 Approved Amount	FY2019 Actual Spending	FY2020 Approved Amount	FY2021 Request Amount
<b>General Fund Areas</b>					
Advance Pharmacy Practice Exp	Several Vendors	\$429,929	\$388,120	\$514,000	\$456,500
Board of Trustees Legal Counsel	Mika, Meyer, Beckett and Jones	\$60,000	\$48,190	\$52,700	\$52,700
Chiller Preventative Maintenance	Trane West Michigan	\$45,000	\$47,423	\$50,000	\$65,000
Electronic Recruitment & Mktg	TargetX/Sales Force	\$120,000	\$119,580	\$120,000	\$125,000
External Auditors	Andrews Hopper Pavlik PLC	\$75,000	\$72,000	\$75,000	\$80,000
Elevator Testing/Repairs* (split w/KCAD)	Elevator Services, Inc.	~	~	\$110,000	\$110,000
External Lobbyist	Manny Lentine, Inc	\$50,000	\$50,000	\$50,000	\$50,000
Fire Life Safety Insp & Testing**	Tyco Fire & Security Mgmt.	\$100,000	\$81,529	\$100,000	\$100,000
HVAC Prevent Main & Serv - Kendall	Dyken Mechanical, Inc.	\$55,500	\$67,609	\$50,000	\$50,000
Internal Auditors	Rehmann Group	\$45,000	\$49,000	\$48,000	\$55,000
Investment Advisors	Ellwood Associates	\$105,000	\$105,000	\$105,000	\$107,100
Library Acquisitions	Several Vendors	\$1,212,750	\$1,000,349	\$1,212,750	\$1,000,349
Library Acquisitions – Kendall	Several Vendors	\$78,500	\$31,997	\$46,400	\$37,500
Marketing Representative-BR & EIO	160over90	~	\$378,709	\$349,600	\$349,600
Microsoft Licensing	Various – Per Bids	\$117,030	\$105,155	\$123,000	\$135,300
Microsoft Premium Support Services	Microsoft	\$50,370	\$49,300	\$55,000	\$60,500
Roof Preventative Maintenance**	RoofTech Consulting	\$100,000	\$71,250	\$100,000	\$100,000
Security Services – Kendall	DK Security	\$300,000	\$236,735	\$232,200	\$232,173
Sign Language Interpreter	Several Vendors	\$260,000	\$191,612	\$260,000	\$255,000
Student Loan Collections Services	Outsourcing Solutions	\$170,000	\$125,040	\$170,000	\$170,000
Web Search Optimization	Peak Positions	\$60,000	\$60,000	\$60,000	\$60,000
<b>Non-General Fund Areas (supported through self-generated funding)</b>					
Assessment Services Charter Acads	Northwest Evaluation Assoc	\$115,000	\$76,963	\$115,000	\$90,000
Worksite Agreement – Dining	Hope Network West Michigan	\$130,000	\$141,420	\$150,000	\$175,000

\* New to list:

Elevator Testing/Repairs, Elevator Services, Inc. – Board approved 5/10/19, Res. 4e.

\*\* Funding split between general and non-general fund.

Given these are estimates, approvals include authorization up to five percent over these amounts up to a \$10,000 variance on any individual item.

Student Services/Supply Fees 2020-2021

The list contains fees strictly for students as the primary customer.

2020-2021 Additions and/or Increases

FEE TYPE	DESCRIPTION	AMOUNT	FREQUENCY	COLLEGE/DEPART	REFUNDABLE	FOAP	ORG NAME	EFF. DATE
Service	* 2% Late Payment Fee-FSU & KCAD (Stu Finc Serv-25%)	variable	as needed	Student Financial Serv	no	10000-56200-662	Student Financial Services	Jul-02
Service	* 2% Late Payment Fee-FSU & KCAD (Tuition-75%)	variable	as needed	Student Financial Serv	no	10000-10020-990	General Fund Revenue	Jul-02
Service	**Payment Plan Fee (Stu Finc Serv-50%)	\$30	per semester	Student Financial Serv	no	10000-56200-662	Student Financial Services	Jul-08
Service	**Payment Plan Fee (Tuition-50%)	\$30	per semester	Student Financial Serv	no	10000-10020-990	General Fund Revenue	Jul-08
Educational	3D Studio Course Fee (Sculpture & Functional Art)	\$74	per class	Kendall College	no	10100-92231-5213-110	3D Studio Fee	Jul-14
Educational	ACCUPLACER Fee	vendor amt	as needed	Testing	no	11581-61401-5727-554	Accuplacer	Apr-16
Educational	ACLS Advanced Cardiac Life Support (certification)	vendor amt	per class	Pharmacy	no	10000-37000-446	Pharmacy Dean's Office	May-18
Educational	ACT	vendor amt	once	Testing	no	11578-61401-554	ACT Testing Account	Jul-01
Service	Advance Enrollment Deposit	\$500	once	Optometry	no	10000-10000 5118	On Campus Tuition	Apr-16
Educational	Alcohol Education Class	\$100	as needed	Office of Student Conduct	no	10000-62200-551	Office of Student Conduct	Aug-01
Educational	APL - Credit Award Fee	\$50	as needed	R&SS	no	11658-43000-554	R&SS	Jul-00
Educational	APL - Prior Learning Assessment	\$250	as needed	R&SS	no	11658-43000-554	R&SS	Jul-00
Educational	APL - Pre-Assessment Fee	\$65	as needed	R&SS	no	11658-43000-554	R&SS	Jul-00
Service	App Processing Fee-Crim Background Check	\$25	as needed	Admissions	no	10000-61100-5219-556	Admissions	Jun-07
Educational	Application Fee (Int'l Stu App Fee)	\$30	once	Kendall College	no	10100-92000-5218-990	Kendall Revenue	Apr-16
Service	Bad Check Fee on Tuition	\$25	as needed	Student Financial Serv	no	10033-56200-1605-662	Student Financial Services	Jul-02
Service	Bulldog I.D. Card (replacement cost)	\$25	as needed	Telecommunications	no	X30214-54401-900	Bulldog Debit Card	May-18
Educational	CLEP	\$25	as needed	Testing	no	11580-61401-554	CLEP Testing	Jul-04
Service	Contract Guarantee Deposit	\$200	as needed	Residential Life	yes	X51902-30000-991	Housing & Res Life	Jul-08
Service	Convenience Fee (Student Financial Serv)	variable	as needed	Third Party Collection	no	Vendor charges for this fee	N/A	Jul-10
Educational	Digital Resource Fee	\$108	per class	Kendall College	no	10100-92251-5213-110	Digital Resource Fee	May-18
Educational	Drug Education Class	\$100	as needed	Office of Student Conduct	no	10000-62200-551	Office of Student Conduct	Aug-99
Service	Enrollment Deposit (Kendall)	\$150	once	Kendall College	no	1000-10002-2530	New Admit Enroll Dep	Dec-08
Educational	Fashion Studies Studio Fee	\$175	per class	Kendall College	no	10100-92281-5213-110	Fashion Studies Studio Fee	Jul-14
Service	Fee-Student Life	\$20	per semester	Kendall College	no	10100-92505-5219-552	Student Life	Jul-13
Service	Fines - List on File at Library	variable	as needed	Library	no	30228-44000-900	Library Revolving	Aug-96
Educational	Fire Up Student Teacher Conference Fee	variable	as needed	Kendall College	no	10100-92190-108	KCAD Art Education	May-18
Educational	Golf Course Fee/PGA Golf Mgt Students	\$110	semester-Fall	PGA Golf Mgt	no	30222-51400-900	Golf Course	May-18
Educational	Golf Course Fee/PGA Golf Mgt Students	\$110	semester-Spring	PGA Golf Mgt	no	30222-51400-900	Golf Course	May-18
Educational	Golf Course Fee/PGA Golf Mgt Students	\$110	semester-Summer	PGA Golf Mgt	no	30222-51400-900	Golf Course	May-18
Educational	Choices (formerly Harm Reduction Program)	\$200	as needed	Office of Student Conduct	no	10000-62200-551	Office of Student Conduct	Aug-01
Service	Health Center Fee	\$53	per semester	Birkam Health Center		X30223-62900-900	Health Center	Jun-20
Service	Health Insurance - Int'l Students - Fall/Sp	vendor amt	per semester	International Education	no	Variable	International Student	Jul-13
Service	Health Insurance - Int'l Students - Summer	vendor amt	per semester	International Education	no	Variable	International Student	Jul-13
Service	Housing Forfeiture Fee	\$200	as needed	Residential Life	no	X51902-30000-991	Housing & Res Life	May-96
Educational	Informational & Experiential Support Fee	\$62	per semester	Pharmacy	no	10000-37000-446	Pharmacy Dean's Office	Jun-20
Educational	Int'l Student Application Fee	\$30	once	International Education	no	10000-31502-5218-556	OIE Recruiting	Apr-16
Educational	Kaplan Exam	vendor amt	per semester	Health Professions	no	10000-32202-164	Nursing-BSN	Jul-12
Service	Wave Card (The Rapid bus pass) new or replacement	vendor amt	as needed	Kendall College	no	10100-92600-7321-662	Kendall General Fund	Jun-20
Service	Late Registration Fee	\$100	as needed	Student Financial Serv	no	10000-10020-990	General Fund Revenue	May-95

## Student Services/Supply Fees 2020-2021

The list contains fees strictly for students as the primary customer.

### 2020-2021 Additions and/or Increases

FEE TYPE	DESCRIPTION	AMOUNT	FREQUENCY	COLLEGE/DEPART	REFUNDABLE	FOAP	ORG NAME	EFF. DATE
Recreational Service	List on File at Rec Ctr Locker Fee (\$15 deposit, returned unless damaged) \$30 annual fee	variable \$45	as needed per year	University Recreation Kendall College	no	11186-62000-552 10100-92000-5769-990	Intramural Development Kendall Revenue	Jul-01
Educational	Metals/Jewelry Course Fee	\$76	per class	Kendall College	no	10100-92151-5213-110	Metals/Jewelry Course	Jul-14
Educational	Model Fee	\$67	per class	Kendall College	no	10100-92401-5213-110	Model Fee	Jul-14
Educational	MTM Elective, Medication Mgt Therapy (certification)	vendor amt	per class	Pharmacy	no	10000-37000-446	Pharmacy Dean's Office	May-18
Educational	NACDS Innovations in Pharmacy (certification)	vendor amt	per class	Pharmacy	no	10000-37000-446	Pharmacy Dean's Office	May-18
Service	New Int'l Student Orientation	\$85	once	International Education	yes	10000-31500-446	Office of Int'l Education	May-00
Educational	Nicotine 101 Class	\$80	as needed	Office of Student Conduct	no	10000-62200-5714-551	Office of Student Conduct	Apr-17
Educational	Nursing Methods 1-5, Shadow Health, Lippincott vSim, DocuCare	vendor amt	per class	Nursing	no	10000-32202-164	Nursing-BSN	May-19
Service	On-line Learning Fee	\$12	per credit hour	Student Financial Serv	no	10000-10000-5221-990	Tuition (Big Rapids Main)	Jul-18
Service	On-line Learning Fee	\$12	per credit hour	Student Financial Serv	no	92000-10100-5213-990	Tuition (Kendall)	Jul-18
Service	Orientation Fee (Ferris)	\$80	once	Student Financial Serv	no	11593-60002-556	Orientation	Jul-10
Educational	Orientation Fee (Kendall)	\$55	once	Kendall College	no	10100-92507-5714-990	Kendall Revenue	Jul-15
Service	Parking Permit Fee (Fall, Spring, Summer)	\$130	per year	Public Safety	no	10000-57000-5753-664	Public Safety	May-19
Service	Parking Permit Fee (Fall, Spring)	\$90	per year	Public Safety	no	10000-57000-5753-664	Public Safety	May-19
Educational	PGA 2.0/3.0 Mandatory Associated Fees	vendor amt	per semester	PGA Golf Mgt	no	11856-34602-446	PGA Golf Mgt Training	Aug-18
Educational	PGA Playing Ability Test	\$200	per semester	PGA Golf Mgt	no	11856-34602-446	PGA Golf Mgt Training	Aug-13
Educational	PGA Student Affiliate Fee/PGA Golf Mgt Students	\$50	academic year	PGA Golf Mgt	no	11856-34602-446	PGA Golf Mgt Training	Jul-11
Educational	Photography Course Fee	\$43	per class	Kendall College	no	10100-92241-5213-990	Photography Course Fee	Apr-16
Service	Preliminary Breath Test and Tube Fee	\$5	as needed	Public Safety	no	10000-57000-5714-664	Public Safety	Jul-09
Educational	Print Management Fee	\$108	per class	Kendall College	no	10100-92000-5213-990	Kendall Revenue	Jul-14
Educational	Printmaking Course Fee	\$130	per class	Kendall College	no	10100-92291-5213-110	Printmaking Course Fee	Jul-14
Educational	Proficiency Exams	\$25	per credit hour	Per College	no	11579-61401-554	Classroom Prof Exam	
Recreational	Racquet Facility Fee	\$16	per semester	Racquet & Fitness Club	yes	X30235-51200-900	Racquet Club	May-19
Recreational	Replacement of Lost Items	variable	as needed	Athletics	no	10000-51600-550	General Athletics	
Educational	Resp. Care Credentialing Exam Review Fee	vendor amt	as needed	Health Professions	no	10000-32102-152	Respiratory Care	Jan-09
Educational	Student Activity Fee	\$20	per semester	Student Affairs	yes	11590-62602-551	Student Activity Fee	Jul-00
Educational	Student Government Fee	\$1	per semester	Student Affairs	yes	30200-60003-900	Associated Student Gov't	Jul-03
Service	Student Taxpayer Identification Number Fee	\$100	as needed	Student Financial Serv	no	11697-56200-5219-662	Taxpayer ID Number Fee	Jul-14
Service	Studio Card (24 hr. access)	\$10	once	Kendall College	no	10100-92617-5714-771	Studio Space Rental	Jul-01
Service	Studio Deposit	\$103	once	Kendall College	no	10100-92617-5714-771	Studio Space Rental	Jul-14
Service	Studio Space Rental (undergraduates)	\$355	per semester	Kendall College	no	10100-92617-5714-771	Studio Space Rental	Jul-14
Service	Study Abroad Program-semester long	\$135	as needed	International Education	no	D11248-31503-446	Study Abroad Development	Jun-07
Educational	Study Away Fee (KCAD)	variable	per class	Kendall College	no	11241-92550-5714-199	KCAD Study Abroad	May-02
Educational	Technology Fee	\$175	per semester	Kendall College	no	10100-92440-5229-444	Fee Technology	Jul-14
Educational	TOEFL	\$20	as needed	International Education	no	10000-31535-115	Intensive English Program	May-00
Service	Transcript - Official	\$5	per copy	Kendall College	no	10100-92000-5231-990	Kendall Revenue	Jul-09
Educational	Transcript - Official	\$5	per copy	Registrar	no	11577-61200-662	Registrar Transcript	Mar-99
Service	Unreturned/Damaged Equip-list on file ECDS	variable	as needed	R&SS/ECDS	no	10000-43500	Edu Counsel/Disabilities Ser	May-19
Service	Unreturned/Damaged IT Equip-list on file KCAD	variable	as needed	Kendall College	no	10100-92440-5228-444	KCAD Info Tech Academic	Apr-16
Recreational	YMCA Membership Fee	\$160/\$360	as needed	Kendall College	no	10100-92603-7116-662	YMCA Membership	Jul-14

\* 2% Late Payment Fee (Student Financial Services) will split between Tuition Account (75%) and Student Financial Services Account (25%)

\*\*\$30 Payment Plan Fee will split between Tuition Account (50%) and Student Financial Services (50%)