FERRIS STATE UNIVERSITY

FERRIS FORWARD

2019-20 General Fund Operating Budget Final Recommendation

Approved by the Board of Trustees October 4, 2019

October 2019



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Ferris State University

2019-20 General Fund Operating Budget Final Recommendation

September 2019

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Ferris State University Fiscal 2019-20 Final General Fund Operating Budget Final Recommendation October 2019

The general fund operating budget is presented for Board of Trustee approval as a preliminary budget in May/June to establish tuition rates and baseline operating allocations for the new year, and as a final budget in the fall when student enrollment and State funding are known.

State Appropriation

As of this writing, the state budget has not been finalized.

The final operating budget recommendation reflects state appropriation revenue at the higher education appropriation conference committee recommendation agreed to on September 12, 2019. That recommendation reflects a .5 percent increase for university operations distributed through the State performance funding model, and appropriates \$6.7 million to fully fund state Indian Tuition Waivers. Tuition restraint is recommended at 4.4 percent, or \$587 dollars per year.

The North American Indian Tuition Waiver (ITW) program was created by 1976 PA174. The Act requires public universities and community colleges to waive tuition for eligible Native American students. Prior to fiscal year 1995-96 the waiver was appropriated as a separate line item in the state higher education budget. Universities were reimbursed by the State from that allocation for costs incurred. Beginning with fiscal year 1996-97 the waivers were rolled into each university's operating appropriation. Since that time, State funding has not kept pace with Indian Tuition Waiver costs to the extent that the projected imbalance at the end of 2017-18 was almost \$7 million. The Conference recommendation for FY20 adds \$6.7 million to university operations as a separate line item appropriation. Further, the recommendation moves existing ITW allocated dollars from operations to a separate university line item. Ferris' portion of the increase is \$789,000.

Ferris State University

Existing ITW State Funding \$ 218,300 FSU FY18 Cost \$1,007,300 Adjustment \$ 789,000

The performance funding increase for Ferris totals \$293,100, a .5 percent increase. The combined conference committee recommendation increase for operations and ITW is \$1,082,100, a 1.97 percent increase. The conference recommendation is within \$17,000 of the amount projected in the preliminary budget in June.

	Fiscal 2019	Fiscal 2020	Change	Change %
Operations	\$54,950,700	\$55,025,500	\$293,100	.54%
Indian Tuition Waiver		\$1,007,300	\$789,000	
Total	\$54,950,700	\$56,032,800	\$1,082,100	1.97%

It should be noted that the budget recommendation was created and forwarded to the Governor without a budget agreement between the legislature and Governor. The Governor has three options, approve the budget, approve the budget with line item vetoes, or reject the budget. This third option would close most parts of state government at the end of September 30 until a continuation budget or new budget was passed and ratified by the Governor.

Enrollment/Tuition

Fall enrollment totals 12,472, down 778 students (5.9 percent) from fall 2018. The preliminary budget had assumed an overall decline of 4.1 percent (4.0 percent for Big Rapids/Regional/On Line, and 5.7 percent at Kendall). Actual enrollment is 231 fewer students than projected.

The preliminary budget assumed annual student credit hours of 301,500. Based on actual fall enrollment, that number is now projected at 298,700, a decline of 2,800 credits (-.9 percent) from the initial projection — primarily at Kendall and regional sites.

	Preliminary	Final	Change
Student Credit Hours	301,500	298,700	-2,800 (9%)
Big Rapids/Regional	281,700	280,658	-1,042 (4%)
Kendall	19,800	18,042	-1,758 (-8.9%)

The lower student credit hour enrollment will result in tuition revenue that is \$2.2 million (1.5 percent) less than initially projected. The 1.5 percent revenue decline (compared to the .9 percent enrollment decline) is due to larger declines in higher tuition categories (international down 24.8%, Pharmacy down 4.5%, Kendall studio down 10.3%).

	Preliminary Budget	Final Budget	Change	% Change
Tuition/Fee Revenue	\$149,589,089	\$147,393,058	-\$2,196,031	-1.5%
Big Rapids/Regional	\$132,724,139	\$132,089,267	-\$634,872	5%
Kendall	\$16,864,950	\$15,303,791	\$-1,561,159	-9.3%
		•		

General Fund Revenues

Total revenues are now projected at \$206.5 million, a reduction of \$2.2 million (1.1 percent) from the preliminary budget recommendation

	Preliminary Budget	Final Budget	Change	% Change
Total Revenue	\$208,764,778	\$206,538,983	-\$2,225,795	-1.1%
Big Rapids/Regional	\$191,822,828	\$191,171,042	-\$634,873	3%
Kendall	\$16,941,950	\$15,367,941	\$-1,574,009	-9.3%
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General Fund Expense Budget

The final FY20 general fund expense budget reflects additional budget reductions required to balance the budget as a result of actual fall enrollment. Expense categories reflect a small number of funding shifts made by vice presidents as they allocated the preliminary budget this summer.

FY20 Expenses	Preliminary Budget	Final Budget	Change	% Change
Compensation	\$148,119,379	\$148,720,400	\$601,021	.4%
Operations	\$35,723,257	\$35,319,124	-\$387,219	-1.1%
Student Assistance	\$25,321,396	\$25,065,270	-247,126	-1.0%
One-Time Student Aid	\$1,041,104	\$1,041,104	\$0	0%
Budget Reductions	-\$390,253	-2,565,812	-\$2,175,558	557%
Total Expenses	\$208,764,778	\$206,538,983	-\$2,225,796	-1.1%

Budget Reductions

Lower fall student credit hour enrollment will require additional budget reductions to be completed by the end of the fiscal year.

	Big Rapids/Regional	Kendall	Total Reduction
Preliminary Budget	-\$171,353	-\$218,900	-\$390,253
Final Budget	-\$806,135	-\$1,759,677	-\$2,565,812
Change from Prelimin	ary -\$634,782	-\$1,540,770	-\$2,175,559

FY 2019-2020 General Fund Operating Budget Recommendation

	FY20	FY20 Final		
	Preliminary	Recommendation	Chang	ge
Revenue			Amount	Percent
State Appropriation	\$56,049,714	\$56,032,800	-\$16,914	0.0%
Tuition	\$148,947,558	\$146,850,460	-\$2,097,098	-1.4%
Student Fees	\$641,531	\$542,598	-\$98,933	-15.4%
Investment Income	\$1,200,000	\$1,200,000	\$0	0.0%
Departmental Activities	\$1,925,975	\$1,913,125	-\$12,850	-0.7%
Total Revenue	\$208,764,778	\$206,538,983	-\$2,258,795	-1.1%
Expense				
Compensation				
Salaries	\$103,086,343	\$103,457,418	\$371,074	0.4%
Benefits	\$45,033,036	\$45,262,983	\$229,947	0.5%
Total Compensation	\$148,119,379	\$148,720,400	\$601,022	0.4%
Operating Support				
Supply and Expense	\$25,088,235	\$24,724,102	-\$364,133	-1.4%
Utilities	\$4,182,395	\$4,182,395	\$0	0.0%
Debt Service	\$6,111,517	\$6,111,517	\$0	0.0%
Equipment	\$341,110	\$301,110	-\$40,000	-11.7%
Total Operating Support	\$35,723,257	\$35,319,124	-\$404,133	-1.1%
Student Assistance				
Total Funding	\$26,353,500	\$26,106,374	-\$247,126	-0.9%
One-Time Funding	-\$1,041,104	-\$1,041,104	\$0	0.0%
Base Funding	\$25,312,396	\$25,065,270	-\$247,126	-1.0%
Budget Reduction	-\$390,253	-\$2,565,812	-\$2,175,558	557.5%
Total Expense	\$208,764,778	\$206,538,983	-\$2,225,795	-1.1%
Net of Revenue/Expense	\$0	\$0		

Final FY2019-20 General Fund Operating Budget By Campus

	Big Rapids/Regional	Kendall	Total
Revenue			
State Appropriation	\$56,032,800		\$56,032,800
Tuition	\$132,089,267	\$14,761,193	\$146,850,460
Student Fees		\$542,598	\$542,598
Investment Income	\$1,200,000		\$1,200,000
Departmental Activities	\$1,848,975	\$64,150	\$1,913,125
Total Revenue	\$191,171,042	\$15,367,941	\$206,538,938
Expense			
Compensation			
Salaries	\$95,268,600	\$8,188,818	\$103,457,418
Benefits	\$42,421,698	\$2,841,284	\$45,262,982
Total Compensation	\$137,690,298	\$11,030,102	\$148,720,400
Operating Support			
Supply and Expense	\$23,025,595	\$1,698,507	\$24,724,102
Utilities	\$3,682,395	\$500,000	\$4,182,395
Debt Service	\$4,362,404	\$1,749,113	\$6,111,517
Equipment	\$301,110		\$301,110
Total Operating Support	\$31,371,504	\$3,947,620	\$35,319,124
Student Assistance			
Total Funding	\$23,956,479	\$2,149,895	\$26,106,374
One-Time Funding	-\$1,041,104		-\$1,041,104
Base General Funding	\$22,915,375	\$2,149,895	\$25,065,270
Budget Reduction	-\$806,135	-\$1,759,677	-\$2,565,812
Total Expense	\$191,171,042	\$15,367,941	\$206,538,983

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Contracts under \$50,000 no longer need to be included on the Routine Contract List. Those with a strikethrough will fall off the list for FY21. The contracts that are very close to the \$50,000 will remain.

Routine Contract Approvals - 2019-2020

The recommended general fund operating budget supports a number of routine annual contract renewals.

No additional Board action is required for these items.

Recurring Contract	Current Provider	FY2018 Approved Amount	FY2018 Actual Spending	FY2019 Approved Amount	FY2020 Request Amount
General Fund Areas					
Advance Pharmacy Practice Exp	Several Vendors	\$427,700	\$436,000	\$429,929	\$514,000
Aircuity Controls Services	Quality Air Inc.	\$30,000	\$22,505	\$30,000	\$30,000
Board of Trustees Legal Counsel	Mika, Meyer, Beckett and Jones	\$70,000	\$35,030	\$60,000	\$52,700
Chiller Preventative Maintenance	Trane West Michigan	\$45,000	\$38,525	\$45,000	\$50,000
Consumable Office Supplies	Staples	\$550,000	\$264,047	\$500,000	\$500,000
Economic Development	Mecosta County Develop Corp	\$25,000	\$25,000	\$25,000	\$25,000
Electronic Recruitment & Mktg	TargetX/Sales Force	\$112,000	\$115,720	\$120,000	\$120,000
Employment Screening Services	Castle Branch	\$15,000	\$7,591	\$15,000	\$20,000
External Auditors	Andrews Hopper Pavlik PLC	\$75,000	\$65,300	\$75,000	\$75,000
External Lobbyist	Manny Lentine, Inc	\$50,000	\$50,000	\$50,000	\$50,000
Fire Life Safety Insp & Testing**	Tyco Fire & Security Mgmt.	\$100,000	\$76,080	\$100,000	\$100,000
HVAC Prevent Main & Serv - Kendall	Dyken Mechanical, Inc.	\$80,000	\$47,727	\$55,500	\$50,000
Internal Auditors	Rehmann Group	\$45,000	\$37,890	\$45,000	\$48,000
Investment Advisors	Ellwood Associates	\$90,000	\$78,750	\$105,000	\$105,000
Landscaped Mgmt & Serv - Kendall	Various – Per Bids	\$22,000	\$29,118	\$32,000	\$31,750
Library Acquisitions	Several Vendors	\$1,212,750	\$1,064,198	\$1,212,750	\$1,212,750
Library Acquisitions – Kendall	Several Vendors	\$47,370	\$26,218	\$78,500	\$46,400
Marketing Representative – BR	Michael Waters	\$180,000	\$120,575	\$180,000	\$0
Marketing Representative – EIO	Michael Waters	\$150,000	\$72,223	\$150,000	\$0
Marketing Representative-BR & EIO*	160over90	~	~	~	\$349,600
Microsoft Licensing	Various – Per Bids	\$100,000	\$107,149	\$117,030	\$123,000
Microsoft Premium Support Services	Microsoft	\$43,225	\$48,903	\$50,370	\$55,000
Roof Preventative Maintenance**	Thomas Krum Consulting	\$100,000	\$71,250	\$100,000	\$100,000
Security Services – Kendall*	DK Security	~	~	\$300,000	\$232,200
Sign Language Interpreter	Several Vendors	\$260,000	\$136,413	\$260,000	\$260,000
Student Loan Collections Services	Outsourcing Solutions	\$170,000	\$135,606	\$170,000	\$170,000
Web Search Optimization	Peak Positions	\$60,000	\$60,000	\$60,000	\$60,000
Non-General Fund Areas (suppo	rted through self-generated fun	ding)			
Academic Assessment Reports CSO	Creative Ed Solutions	\$35,000	\$27,664	\$35,000	\$35,000
Assessment Services Charter Acads	Northwest Evaluation Assoc	\$125,000	\$100,000	\$115,000	\$115,000
M.U.S.I.C Review-Charter Academies	Hylant Group	\$18,000	\$14,400	\$19,000	\$15,200
Oversight Software-Epicenter CSO	National Charter Schools Inst	\$38,000	\$38,000	\$40,000	\$38,000
Perf Center-Academics/Finance/CSO National Charter Schools Ins		\$15,000	\$15,000	\$23,000	\$15,000
School Assessment & Evaluation CSO	National Charter Schools Inst	\$20,000	\$0	\$21,000	\$21,000
Special Edu Prog Analysis/Charter Acad	Francis Young International	\$30,000	\$34,156	\$30,000	\$0
Teacher Cert Review-Charter Schools	Quality Perf Resource Group	\$32,500	\$27,300	\$35,000	\$30,000
Worksite Agreement – Dining	Hope Network West Michigan	\$130,000	\$153,349	\$130,000	\$150,000

^{*} New to list.

Marketing Representative for BR & EIO, 160over90 – Board approved 2/22/19, Res. 4i Security Services Kendall, DK Security – Board approved 5/4/18, Res. 4h

Given these are estimates, approvals include authorization up to five percent over these amounts up to a \$10,000 variance on any individual item.

^{**} Funding split between general and non-general fund.

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Student Services/Supply Fees 2019-2020

The list contains fees strictly for students as the primary customer.

2019-2020 Additions/Changes 2019-2020 Decrease in Existing Fees

FEE TYPE	DESCRIPTION		FREQUENCY	COLLEGE/DEPART	REFUNDAB	FOAP	ORG NAME	EFF. DATE
Service	* 2% Late Payment Fee-FSU & KCAD (Stu Finc Serv-25%)	variable	as needed	Student Financial Serv	no	10000-56200-662	Student Financial Services	Jul-02
Service	* 2% Late Payment Fee-FSU & KCAD (Tuition-75%)	variable	as needed	Student Financial Serv	no	10000-10020-990	General Fund Revenue	Jul-02
Service	**Payment Plan Fee (Stu Finc Serv-50%)	\$30	per semester	Student Financial Serv	no	10000-56200-662	Student Financial Services	Jul-08
	**Payment Plan Fee (Tuition-50%)	\$30	per semester	Student Financial Serv	no	10000-10020-990	General Fund Revenue	Jul-08
	3D Studio Course Fee (Sculpture & Functional Art)	\$74	per class	Kendall College	no	10100-92231-5213-110	3D Studio Fee	Jul-14
	ACCUPLACER Fee	vendor amt		Testing	no	11581-61401-5727-554	Accuplacer	Apr-16
	ACLS Advanced Cardiac Life Support (certification)	vendor amt	•	Pharmacy	no	10000-37000-446	Pharmacy Dean's Office	May-18
Educational	ACT	vendor amt		Testing	no	11578-61401-554	ACT Testing Account	Jul-01
	Advance Enrollment Deposit	\$200	once	Pharmacy	no	10000 10000 5120	On Campus Tuition	Aug-18
	Advance Enrollment Deposit	\$500	once	Optometry	no	10000-10000 5118	On Campus Tuition	Apr-16
	Alcohol Education Class	\$100	as needed	Office of Student Conduct	no	10000-62200-551	Office of Student Conduct	Aug-01
	APL - Credit Award Fee	\$50	as needed	R&SS	no	11658-43000-554	R&SS	Jul-00
	APL - Prior Learning Assessment	\$250	as needed	R&SS	no	11658-43000-554	R&SS	Jul-00
	APL - Pre-Assessment Fee	\$65	as needed	R&SS	no	11658-43000-554	R&SS	Jul-00
	App Processing Fee-Crim Background Check	\$25	as needed	Admissions	no	10000-61100-5219-556	Admissions	Jun-07
	Application Fee (Int'l Stu App Fee)	\$30	once	Kendall College	no	10100-92000-5218-990	Kendall Revenue	Apr-16
Service	Bad Check Fee on Tuition	\$25	as needed	Student Financial Serv	no	10033-56200-1605-662	Student Financial Services	Jul-02
Service	Bulldog I.D. Card (replacement cost)	\$25	as needed	Telecommunications	no	X30214-54401-900	Bulldog Debit Card	May-18
Educational	CLEP	\$25	as needed	Testing	no	11580-61401-554	CLEP Testing	Jul-04
Service	Contract Guarantee Deposit	\$200	as needed	Residential Life	yes	X51902-30000-991	Housing & Res Life	Jul-98
Service	Convenience Fee (Student Financial Serv)	variable	as needed	Third Party Collection	no	Vendor charges for this fee	N/A	Jul-10
Educational	Digital Resource Fee	\$108	per class	Kendall College	no	10100-92251-5213-110	Digital Resource Fee	May-18
Educational	Drug Education Class	\$100	as needed	Office of Student Conduct	no	10000-62200-551	Office of Student Conduct	Aug-99
Service	Employer- Paid Tuition Proc	\$35	as needed	Student Financial Serv	no	10000-10005-990	Grand Rapids Tuition	Jul-04
Service	Enrollment Deposit (Kendall)	\$150	once	Kendall College	no	1000-10002-2530	New Admit Enroll Dep	Dec-08
Educational	Fashion Studies Studio Fee	\$175	per class	Kendall College	no	10100-92281-5213-110	Fashion Studies Studio Fee	Jul-14
Service	Fee-Student Life	\$20	per semester	Kendall College	no	10100-92505-5219-552	Student Life	Jul-13
Service	Fines - List on File at Library	variable	as needed	Library	no	30228-44000-900	Library Revolving	Aug-96
	Fire Up Student Teacher Conference Fee	variable	as needed	Kendall College	no	10100-92190-108	KCAD Art Education	May-18
	Golf Course Fee/PGA Golf Mgt Students	\$110	semester-Fall	PGA Golf Mgt	no	30222-51400-900	Golf Course	May-18
	Golf Course Fee/PGA Golf Mgt Students	\$110	semester-Spring	PGA Golf Mgt	no	30222-51400-900	Golf Course	May-18
	Golf Course Fee/PGA Golf Mgt Students	\$110	semester-Summer	PGA Golf Mgt	no	30222-51400-900	Golf Course	May-18
	Choices (formerly Harm Reduction Program)	\$200	as needed	Office of Student Conduct	no	10000-62200-551	Office of Student Conduct	Aug-01
Service	Health Center Fee	\$47	per semester	Birkam Health Center	yes	X30223-62900-900	Health Center	Jun-07
Service	Health Insurance - Int'l Students - Fall/Sp		per semester	International Education	no	Variable	International Student	Jul-13
	Health Insurance - Int'l Students - Summer		per semester	International Education	no	Variable	International Student	Jul-13
	Housing Forfeiture Fee	\$200	as needed	Residential Life	no	X51902-30000-991	Housing & Res Life	May-96
	Informational & Experiential Support Fee	\$54	per semester	Pharmacy	no	10000-37000-446	Pharmacy Dean's Office	Apr-17
	Int'l Student Application Fee	\$30	once	International Education	no	10000-37000-440	OIE Recruiting	Apr-16
Educational	Kaplan Exam	vendor amt		Health Professions	no	10000-31302-3216-330	Nursing-BSN	Jul-12
	Late Registration Fee	\$100	as needed	Student Financial Serv	no	10000-32202-104	General Fund Revenue	May-95



Student Services/Supply Fees 2019-2020

The list contains fees strictly for students as the primary customer.

2019-2020 Additions/Changes

2019-2020 Decrease in Existing Fees

FEE TYPE	DESCRIPTION	AMOUNT	FREQUENCY	COLLEGE/DEPART	REFUNDABLE	FOAP	ORG NAME	EFF. DATE
Recreational	List on File at Rec Ctr	variable	as needed	University Recreation	no	11186-62000-552	Intramural Development	
Service	Locker Fee (\$15 deposit, returned unless damaged) \$30 annual fee	\$45	per year	Kendall College	no	10100-92000-5769-990	Kendall Revenue	Jul-01
Educational	Metals/Jewelry Course Fee	\$76	per class	Kendall College	no	10100-92151-5213-110	Metals/Jewelry Course	Jul-14
Educational	Model Fee	\$67	per class	Kendall College	no	10100-92401-5213-110	Model Fee	Jul-14
Educational	MTM Elective, Medication Mgt Therapy (certification)	vendor amt		Pharmacy	no	10000-37000-446	Pharmacy Dean's Office	May-18
Educational	NACDS Innovations in Pharmacy (certification)	vendor amt	per class	Pharmacy	no	10000-37000-446	Pharmacy Dean's Office	May-18
Service	New Int'l Student Orientation	\$85	once	International Education	yes	10000-31500-446	Office of Int'l Education	May-00
Educational	Nicotine 101 Class	\$80	as needed	Office of Student Conduct	no	10000-62200-5714-551	Office of Student Conduct	Apr-17
Educational	Nursing Methods 1-5, Shadow Health, Lippincott vSim, DocuCare	vendor amt	per class	Nursing	no	10000-32202-164	Nursing-BSN	May-19
Service	On-line Learning Fee	\$12	per credit hour	Student Financial Serv	no	10000-10000-5221-990	Tuition	Jul-18
Service	Orientation Fee (Ferris)	\$80	once	Student Financial Serv	no	11593-60002-556	Orientation	Jul-10
Educational	Orientation Fee (Kendall)	\$55	once	Kendall College	no	10100-92507-5714-990	Kendall Revenue	Jul-15
Service	Parking Permit Fee (Fall, Spring & Summer)	\$130	per year	Public Safety	no	10000-57000-5753-664	Public Safety	May-19
Educational	PGA 2.0/3.0 Mandatory Associated Fees	vendor amt	per semester	PGA Golf Mgt	no	11856-34602-446	PGA Golf Mgt Training	Aug-18
Educational	PGA Playing Ability Test	\$200	per semester	PGA Golf Mgt	no	11856-34602-446	PGA Golf Mgt Training	Aug-13
Educational	PGA Student Affiliate Fee/PGA Golf Mgt Students	\$50	academic year	PGA Golf Mgt	no	11856-34602-446	PGA Golf Mgt Training	Jul-11
Educational	Photography Course Fee	\$43	per class	Kendall College	no	10100-92241-5213-990	Photography Course Fee	Apr-16
Service	Preliminary Breath Test and Tube Fee	\$5	as needed	Public Safety	no	10000-57000-5714-664	Public Safety	Jul-09
Educational	Print Management Fee	\$108	per class	Kendall College	no	10100-92000-5213-990	Kendall Revenue	Jul-14
Educational	Printmaking Course Fee	\$130	per class	Kendall College	no	10100-92291-5213-110	Printimaking Course Fee	Jul-14
Educational	Proficiency Exams	\$25	per credit hour	Per College	no	11579-61401-554	Classroom Prof Exam	
Recreational	Racquet Facility Fee	\$16	per semester	Racquet & Fitness Club	yes	X30235-51200-900	Racquet Club	May-19
Recreational	Replacement of Lost Items	variable	as needed	Athletics	no	10000-51600-550	General Athletics	
Educational	Resp. Care Credentialing Exam Review Fee	vendor amt	as needed	Health Professions	no	10000-32102-152	Respiratory Care	Jan-09
Educational	Student Activity Fee	\$20	per semester	Student Affairs	yes	11590-62602-551	Student Activity Fee	Jul-00
Educational	Student Government Fee	\$1	per semester	Student Affairs	yes	30200-60003-900	Associated Student Gov't	Jul-03
Service	Student Taxpayer Identification Number Fee	\$100	as needed	Student Financial Serv	no	11697-56200-5219-662	Taxpayer ID Number Fee	Jul-14
Service	Studio Card (24 hr. access)	\$10	once	Kendall College	no	10100-92617-5714-771	Studio Space Rental	Jul-01
Service	Studio Deposit	\$103	once	Kendall College	no	10100-92617-5714-771	Studio Space Rental	Jul-14
Service	Studio Space Rental (undergraduates)	\$355	per semester	Kendall College	no	10100-92617-5714-771	Studio Space Rental	Jul-14
Service	Study Abroad Program-semester long	\$135	as needed	International Education	no	D11248-31503-446	Study Abroad Development	Jun-07
Educational	Study Away Fee (KCAD)	variable	per class	Kendall College	no	11241-92550-5714-199	KCAD Study Abroad	May-02
Educational	Technology Fee	\$175	per semester	Kendall College	no	10100-92440-5229-444	Fee Technology	Jul-14
Educational	TOEFL	\$20	as needed	International Education	no	10000-31535-115	Intensive English Program	May-00
Service	Transcript - Official	\$5	per copy	Kendall College	no	10100-92000-5231-990	Kendall Revenue	Jul-09
Educational	Transcript - Official	\$5	per copy	Registrar	no	11577-61200-662	Registrar Transcript	Mar-99
Service	Unreturned/Damaged Equip-list on file ECDS	variable	as needed	R&SS/ECDS	no	10000-43500	Edu Counsel/Disabilities Ser	May-19
Service	Unreturned/Damaged IT Equip-list on file KCAD	variable	as needed	Kendall College	no	10100-92440-5228-444	KCAD Info Tech Academic	Apr-16
Recreational	YMCA Membership Fee	\$160/\$360	as needed	Kendall College	no	10100-92603-7116-662	YMCA Membership	Jul-14

^{* 2%} Late Payment Fee (Student Financial Services) will split between Tuition Account (75%) and Student Financial Services Account (25%) **\$30 Payment Plan Fee will split between Tuition Account (50%) and Student Financial Services (50%)